



Office of the Dean
Division of Mathematics & Natural Sciences

July 20, 1994

To Whom it May Concern:

I have known Mr. Paul Welch, President of Laboratory Construction and Design Consultants for more than 20 years in connection with laboratory renovation projects at Queens College of the City University of New York.

Mr. Welch is an exemplary person to work with. He is thorough in the preparation of drawings and complete specifications for the initiation of a project, and attentive to the project's timely completion as specified. He is very knowledgeable about laboratory design, ventilation and fume-hood systems, controlled environment facilities, and is a very good problem solver.

I have on numerous occasions turned to Mr. Welch for advice and cost estimates for projects that were only at the proposal stage, and he has been invariably responsive - such is the excellent rapport he has with his clientele.

I warmly recommend Paul Welch and Laboratory Construction and Design Consultants for scientific construction and renovation projects of any magnitude.

Sincerely,

Norman L. Goldman
Dean of Faculty